Ports & Terminals

Contributing editor
Alex Kyriakoulis









Ports & Terminals 2018

Contributing editor
Alex Kyriakoulis
HFW

Publisher Gideon Roberton gideon.roberton@lbresearch.com

Subscriptions
Sophie Pallier
subscriptions@gettingthedealthrough.com

Senior business development managers Alan Lee alan.lee@gettingthedealthrough.com

Adam Sargent adam.sargent@gettingthedealthrough.com

Dan White dan.white@gettingthedealthrough.com





Published by Law Business Research Ltd 87 Lancaster Road London, W11 1QQ, UK Tel: +44 20 3708 4199 Fax: +44 20 7229 6910

© Law Business Research Ltd 2017 No photocopying without a CLA licence. First published 2017 Third edition ISSN 2397-0316 The information provided in this publication is general and may not apply in a specific situation. Legal advice should always be sought before taking any legal action based on the information provided. This information is not intended to create, nor does receipt of it constitute, a lawyer-client relationship. The publishers and authors accept no responsibility for any acts or omissions contained herein. The information provided was verified between September and October 2017. Be advised that this is a developing area.

Printed and distributed by Encompass Print Solutions Tel: 0844 2480 112



CONTENTS

Global overview	5	Netherlands	72
Alex Kyriakoulis HFW		Arnold J van Steenderen and Charlotte J van Steenderen Van Steenderen Mainport Lawyers BV	
Argentina	8	Nigeria	77
Maria Lorena Schiariti and Elias Frem Bestani Marval, O'Farrell & Mairal		Ben Unaegbunam Adepetun Caxton-Martins Agbor & Segun (ACAS-Law)	
Brazil	13	Panama	81
Godofredo Mendes Vianna and Juliana Pizzolato Furtado Senn Kincaid Mendes Vianna Advogados	ıa	Joel R Medina and Alfredo Fonseca Zauner Icaza, González-Ruiz & Alemán	
Canada	19	Paraguay	86
Shelley Chapelski and Greg Lewis Norton Rose Fulbright		Raúl Prono Toñanez and Juan Pablo Palacios Velázquez Palacios, Prono & Talavera	
China	23	Peru	92
Connie Chen and Joyce Fong HFW		Francisco Arca Patiño and Carla Paoli Consigliere Estudio Arca & Paoli Abogados SAC	
Croatia	29	Portugal	97
Maja Dotlić and Gordan Stanković Law Firm Vukić & Partners Ltd		Jose Luis Moreira da Silva SRS Advogados, RL	
Cyprus	35	Russia	102
Costas Stamatiou Elias Neocleous & Co LLC		Alexander Mednikov Jurinflot	
Germany	39	South Africa	106
Benjamin Hub, Gernot-Rüdiger Engel and Christoph von Burgsdorff Luther Rechtsanwaltsgesellschaft mbH		Andrew Pike, Mark van Velden, and Norma Wheeler Bowmans	
		Sri Lanka	112
Hong Kong Jonathan Beard Arcadis	<u>44</u>	Savantha De Saram and Jivan Goonetilleke DL & F De Saram	
Caroline Thomas		Turkey	116
Hill Dickinson Hong Kong		Esin Çamlıbel and Grace Maral Burnett TURUNÇ	
India Gautam Bhatikar	50	w 1/2 1 m	
Kochhar & Co		United Kingdom Alex Kyriakoulis and Joseph Botham HFW	121
Indonesia	<u>54</u>		
Arfidea D Saraswati, Gabriella MC Ticoalu and Tara Priscilla Ogilvie Arfidea Kadri Sahetapy-Engel Tisnadisastra (AKSET)		United States Matthew J Thomas Blank Rome LLP	126
Japan	60	Venezuela	121
Mitsunari Taketani Tagawa Law Office		José Alfredo Sabatino Pizzolante Sabatino Pizzolante Abogados Marítimos & Comerciales	131
Mexico	64		
Juan Carlos Serra and Rodolfo Barreda Basham, Ringe y Correa			

TURKEY TURUNC

Turkey

Esin Çamlıbel and Grace Maral Burnett

TURUNÇ

General

Which are the key ports in your jurisdiction and what sort of facilities do they comprise? What is the primary purpose of the norts?

Turkey's key port facilities, listed along with their primary purposes, are:

- · Ambarlı: cargo handling, general cargo, container, storehouse;
- · Mersin: cargo handling, general cargo, container, cruise, oil and gas;
- Gemlik: container, general cargo, liquids;
- · BOTAŞ (Ceyhan): oil and gas;
- İskenderun: cargo handling, general cargo, container, transit vehicle trading, storehouse;
- · Haydarpaşa: cargo handling, general cargo, container, ferry;
- · Marport: cargo handling, general cargo, container, storehouse;
- İzmir: cargo handling, cruise, storehouse, general cargo, casting, container:
- · Derince: cargo handling, general cargo, container, oil and gas;
- Tuzla: general cargo, passenger, tug, oil and gas;
- · Samsun: cargo handling, general cargo, container, cruise;
- · Antalya: cargo handling, general cargo, container, cruise; and
- · Bandırma: cargo handling, general cargo, container.

Except for the İzmir and Antalya ports, Turkey's key ports are generally focused on general cargo, cargo handling and container services. The İzmir and Antalya ports supply an important service to Turkey's tourism industry by providing cruise port services. For additional information regarding certain key port facilities, please refer to the tables on pages 28 and 71 of the 2015 Marine Industry Report published by the Turkish Chamber of Shipping. Marport is not included in the tables.

2 Describe any port reform that has been undertaken over the last few decades and the principal port model or models in your jurisdiction.

As discussed in more detail below, there has been a major trend in port privatisations. This can be seen in that, as of 2017, of the 178 coastal facilities suitable for international shipping in Turkey, only two ports (Haydarpaşa and İzmir) are owned and operated by the Turkish government. In 2004, the High Board of Privatisation issued Decision No. 2004/128, which allowed the privatisation of seven of Turkey's largest and most significant ports (Bandırma, İzmir, Samsun, Derince, Mersin and Iskenderun) via a build-operate-transfer (BOT) model. Following the 2004 decision, the trend has continued, leading to the current status of nearly all of Turkey's ports having been privatised through BOT structures or concession agreements. Turkey does not give private entities the right of ownership of ports, but instead gives them a right of operation for a maximum of 49 years.

Is there an overall state policy for the development of ports in your jurisdiction?

The overall state policy for the development of ports in Turkey is reflected in the trend towards the privatisation of ports, as well as Turkey's '2023 goals', which include improving and expanding overall port capacity in the country.

Turkey initially adopted privatisation laws and policies in the 1990s, as a result of which nearly all ports in Turkey have been privatised. These privatisations have been and continue to be governed by Law No. 4,046 of 27 November 1994. Given that these privatisations transfer the right to operate an existing port for a certain duration of time to a private entity, they are sometimes referred to as 'brownfield' projects. The development of greenfield ports, in other words the creation of new ports, has been governed by Law No. 3,996 of 13 June 1994 and Council of Ministers Decree No. 2011/1,807 implementing that law, which together constitute the general BOT legislation in place. Turkey has set certain development goals that it aims to reach by 2023, which will be the 100th anniversary of the Turkish Republic. Among Turkey's 2023 goals, which cover a wide variety of sectors, are the construction of new ports, the rehabilitation of existing ports and the creation of unified port complexes rather than individual piers.

4 What 'green port' principles are proposed or required for ports and terminals in your jurisdiction?

There are no green port requirements for Turkish ports. However, a voluntary green port certification system was established in 2012 by the Ministry of Transport, Maritime Affairs and Communications. The first such certificate was given to the Port of Marport, which is owned by Arkas Holding, in July 2015 and as of 2017, 10 additional ports have acquired the certificate. A new 'Eco Marina TR' certificate programme is expected to be instituted by the same Ministry, which programme will have a broader scope and include criteria relating to workplace health and safety standards and the use of renewable energy in addition to environmental protection standards.

Legislative framework and regulation

5 Is there a legislative framework for port development or operations in your jurisdiction?

As explained above, the privatisation of ports has been encouraged by the government through the passing of new laws and regulations. There is no single unified piece of legislation, and no single ministry or department that deals with such projects or ports in general. Turkey's current port development and privatisation policies are supported by various pieces of legislation, including the following:

- Law No. 618 (Law on Ports 1925);
- · Law No. 815 (Law on Cabotage 1926);
- Law No. 3,621 (Law on Coasts 1990);
- Law No. 3,996 (Law on Build-Operate-Transfer Projects 1994);
- · Law No. 4,046 (Law on Privatisation 1994);
- Regulation on Ports of 31 October 2012; and
- Regulation on Ports of 8 April 2017.

6 Is there a regulatory authority for each port or for all ports in your jurisdiction?

There is no specific regulatory authority for ports, and there is no unified port authority that oversees all port-related affairs, but there are a number of port-related bodies including, but not limited, to the following:

- General Directorate for Construction of Railways, Seaports and Airports;
- Ministry of Agriculture;
- Ministry of Environment;
- Ministry of Health;
- · Ministry of Industry (MOI);

- · Ministry of Interior;
- · Ministry of Public Finance;
- · Ministry of Public Works and Settlement;
- Ministry of Transport (MOT);
- Turkish Maritime Organisation;
- Turkish State Railways (TSR); and
- Undersecretariat for Maritime Affairs.

Each of these listed bodies deals with various types of matters that could arise in port projects. such as financial, regulatory, privatisation and public-private partnership (PPP) issues in accordance with their respective jurisdiction and mandate. For example, the MOT coordinates the development of ports and sets the port tariffs for TSR ports, while the MOI controls industrial ports operated by state-owned companies. Depending on the type of port and the nature of the project or issue at hand, there are several possible responsible bodies and bodies of regulations that could have jurisdiction or be applicable in each instance.

Additionally, each port authority has broad powers to determine and employ various operational measures for their specific port.

7 What are the key competences and powers of the port regulatory authority in your jurisdiction?

See question 6.

8 How is a harbourmaster for a port in your jurisdiction appointed?

A harbourmaster is appointed by the Republic of Turkey Ministry of Transportation, Maritime Affairs and Communications.

9 Are ports in your jurisdiction subject to specific national competition rules?

Ports are not subject to specific national competition rules. However, in practice it has been observed that the Turkish Competition Board has followed EU competition rules and the approach of the EU Commission regarding maritime disputes in its decisions.

It should be noted that mergers and acquisitions, including privatisations which exceed certain thresholds, are subject to the Turkish Competition Board's approval. The applicable pieces of legislation are:

- the Communiqué Concerning Mergers And Acquisitions Requiring the Authorisation Of The Competition Board (Communiqué No. 2010/4); and
- the Communiqué on the Procedures and Principles to be Pursued in Pre-Notifications and Authorisation Applications to be Filed with the Competition Authority in order for Acquisitions via Privatisation to Become Legally Valid (Communiqué No. 2013/2).

10 Are there regulations in relation to the tariffs that are imposed on ports and terminals users in your jurisdictions and how are tariffs collected?

Tariffs are collected by the Ministry of Customs and Trade pursuant to Decree-Law No. 640 (dated 3 June 2011) concerning the organisations and functions of the Ministry of Customs and Trade. The Port Service Fee to be collected from the both foreign and Turkish flagged ships are determined in accordance with article 26 of Law No. 5,174 through the Turkish Chamber of Shipping.

11 Does the state have any public service obligations in relation to port access or services? Can it satisfy these obligations through a contract with a private party?

No.

12 Can a state entity enter into a joint venture with a port operator for the development or operation of a port in your jurisdiction? Is the state's stake in the venture subject to any percentage threshold?

Pursuant to applicable privatisation legislation, which allows the transfer of the ownership of companies within the privatisation portfolio partially or fully, a state entity can enter into a joint venture with a port operator for the development or operation of a port in Turkey. There is no statutory percentage threshold applicable to the state's stake in such joint ventures.

13 Are there restrictions on foreign participation in port projects?

Law No. 815 of 1926 provides that certain maritime activities can only be performed by Turkish persons (such as the provision of certain auxiliary services at Turkish ports). Therefore, if the operator of a Turkish port does not qualify as a Turkish person, it would need to outsource such reserved activities to Turkish persons. In practice, foreign entities can normally acquire the operational rights of a port through a Turkish subsidiary.

Public procurement and PPP

14 Is the legislation governing procurement and PPP general or specific?

The legislation governing procurement and PPP is specific. Although there are some general codes such as the Public Procurement Code (4,734) and the Public Procurement Agreements Code (4,735) that are also applicable, one must comply primarily with the specific procurement or PPP regulations applicable to the relevant activity. For example, some PPPs are made according to Code 4,734; others fall under the health ministry or other relevant ministries regulations. As stated above, BOT projects are governed by Law No. 3,996.

15 May the government or relevant port authority consider proposals for port privatisation/PPP other than as part of a formal tender?

As a general rule, a formal tender process is required.

The Privatisation Higher Council is the authorised entity for decisions on privatisations according to the Law on Privatisation Practices (No. 4,046). Once the Council decides that a public entity will be privatised, the bidding process starts through a formal tender process.

However, there is no general code for PPPs in Turkey because there are various methods for the operation of public services. The authorised entity for approving BOT projects is the Higher Planning Council and a formal tender is required for this process as well.

16 What criteria are considered when awarding award port concessions and port joint venture agreements?

According to Law No. 3,996, the principles and procedures of BOT projects are brought into force by the Council of Ministers. Pursuant to the relevant Council of Ministers' Decree (2011/1,807), it is compulsory that a bidding company have a solid financial structure, be certified by independent auditors, and have experience performing activities related to the investment in question.

17 Is there a model PPP agreement that is used for port projects? To what extent can the public body deviate from its terms?

There is no model PPP agreement. The Higher Planning Council is the authorised entity that allows a government entity to enter into an agreement with a private entity. After the approval, the relevant government entity determines the conditions of the agreement (subject always to constitutional, statutory and public policy limitations). In practice, concession agreements are used in the privatisation of existing ports and the BOT model for new ports.

18 What government approvals are required for the implementation of a port PPP agreement in your jurisdiction? Must any specific law be passed in your jurisdiction for this?

The relevant public entity must apply to the Higher Planning Council for permission to enter into a PPP agreement with a private entity. The Higher Planning Council then consults the relevant ministries, which could be one or more of the following:

- the Ministry of Environment and Urbanisation;
- the Ministry of Finance;
- the Ministry of Transport, Maritime Affairs and Communications; or
- the Ministry of Culture and Tourism.

The Higher Planning Council may reject the request of the relevant public entity if such a decision is supported by the relevant ministry's reports. If the application is approved, the relevant public entity determines the PPP agreement conditions and the bidding process ensues.

TURKEY TURUNC

Update and trends

In August 2016, the Turkish Privatization Administration established the Turkish Sovereign Wealth Fund, which, financed in part by the government's privatisation profits and managed by a government-held private management company, is intended to become a partner in domestic and international mega-projects and major infrastructure projects such as ports, airports, railroads and bridges, among other investments. In 2017, the stakes in the government-owned and operated port of İzmir were transferred to the Turkish Sovereign Wealth Fund and as such that port is a candidate for imminent privatisation because, per the terms of its recent transfer to the fund, the fund has the right to rent, transfer, or sell it to private parties. Aside from overseeing the potential privatisation of the port of İzmir, we expect the fund to partner in other port development projects in the near future. These developments indicate that Turkey's parallel trends of both privatisation and port infrastructure improvement that we have witnessed over recent years are very much alive and well.

19 On what basis are port projects in your jurisdiction typically implemented?

In other sectors, build-operate (BO), transfer of operating rights (TOR) and build-lease-transfer (BLT) models are used, but there is no specific legal framework in place for build-own-operate-transfer (BOOT) projects in Turkey.

20 Is there a minimum or maximum term for port PPPs in your jurisdiction? What is the average term?

There is no minimum term; however the maximum term is 49 years. In practice, 30-year or 36-year terms are most common used.

There are no existing examples of greenfield port projects in Turkey in a pure PPP form (such as those recently seen in the Turkish healthcare sector). Ports operated by private entities are all run under the BOT model (for new ports) or concession agreements (for existing ports).

21 On what basis can the term be extended?

Law No. 3,996 specifically states that the 49-year term for BOT projects cannot be extended. It should be noted that there is legislation in place providing for other types of PPP projects such as BO, TOR and BLT, which may have different term durations, but the pertinent regulations governing these other types of PPP projects do not explicitly include ports and thus are not relevant here.

22 What fee structures are used in your jurisdiction? Are they subject to indexation?

Various fees are collected for different activities, and for different kinds of ships and capacities (eg, registration fees, annual contribution fees and port service fees).

The fee structure is determined annually by the Chamber of Shipping.

23 Does the government provide guarantees in relation to port PPPs or grant the port operator exclusivity?

The government does not, in practice, provide guarantees in relation to port PPPs.

Once it has won the tender, the port operator is granted exclusivity under the relevant structure for a fixed period of time, as discussed above.

Port development and construction

24 What government approvals are required for a port operator to commence construction at the relevant port? How long does it typically take to obtain approvals?

Permission is required from relevant ministries determined by the Higher Planning Council. Generally it is necessary to get feasibility reports from the Ministry of Transport, Maritime Affairs and Communications, the Ministry of Environment and Urbanisation, and the Ministry of Finance. It is also generally required to get permission from the Ministry of Culture and Tourism to ensure that any cultural

or historical heritage sites near the port will not be compromised by the project.

25 Does the government or relevant port authority typically undertake any part of the port construction?

No. In Turkey, there are no examples of the government undertaking part of a port construction. Consistent with Turkey's preferred BOT PPP model, the aim of privatisation is transferring the port operation and construction to private entities, and this is reflected in current practice.

26 Does the port operator have to adhere to any specific construction standards, and may it engage any contractor it wishes?

As per Council of Ministers' Decision No. 2011/1,807, the relevant administration designates specifications of any PPP-type agreements, which can include terms governing construction. Additionally, there are some technical standards for the construction of ports that must be complied with. In 2007, a technical guideline (Coastal Structures and Ports, Planning and Designing Technical Guideline) was issued by the Ministry of Transport Directorate General of Railways, Ports and Airports Construction. In 2015, the Ministry of Transport, Maritime Affairs and Communications Directorate General of Infrastructure Investments prepared a draft amended version of the technical guideline.

27 What remedies are available for delays and defects in the construction of the port?

As per Council of Ministers' Decision No. 2011/1,807, provisions regarding delays and cost changes in a construction project must be covered in the relevant agreement. If these types of problems occur, they are considered contractual breaches and the administration may terminate the agreement. It is required that provisions regarding contract termination be included in the agreement. If the agreement is not terminated, the dispute can be resolved via arbitration or Turkish courts depending on the terms of the agreement.

Port operations

28 What government approvals are required in your jurisdiction for a port operator to commence operations following construction? How long does it typically take to obtain approvals?

A private entity port operator that has already successfully entered into a PPP agreement with the government must submit a facility information form and a business permit application document and certain supporting documents in order to commence operations. The private entity port operator must apply to the Examination, Determination and Audit Commission with the required documents to get port operation permission.

29 What services does a port operator and what services does the port authority typically provide in your jurisdiction? Do the port authorities typically charge the port operator for any services?

Private port operators perform all port services for their ports. The government is not involved in providing port services when a private entity is the port operator.

30 Does the government or relevant port authority typically give any commitments in relation to access to the hinterland? To what extent does it require the operator to finance development of access routes or interconnections?

The general practice is for operators to finance and develop access routes and interconnections. According to the Ministry of Development's five-year development plan for 2014–2020, one of the goals of the Turkish government is to realise hinterland connections from existing ports by road and rail. As such, we expect to see a continued increase in hinterland connection projects.

TURUNÇ TURKEY

31 How do port authorities in your jurisdiction oversee terminal operations and in what circumstances may a port authority require the operator to suspend them?

The Examination, Determination and Audit Commission has the right to supervise ports. If any non-conformity is detected by the Commission, a maximum of six months is given by the commission to correct the non-conformity. If the private entity does not correct the nonconformity, the commission can suspend operations until the private company corrects the problem. The permission to operate the port may also be cancelled by the Commission if the documents provided by the operator are deficient. Further, if the name, coast facility name or the type of operation written in the permission to operate changes, the permission becomes invalid.

32 In what circumstances may the port authorities in your jurisdiction access the port area or take over port operations?

Accessing the port area is generally possible if there is a court decision granting such a right. If there is reasonable doubt or a court decision, law enforcement agencies may also access the port. Further, auditors from the Examination, Determination and Audit Commission may access the port. The Turkish Tax Inspection Board may also supervise port operations.

33 What remedies are available to the port authority or government against a port operator that fails to operate and maintain the port as agreed?

Pursuant to Law No. 3,996, the agreement between the administration and the private entity is a private law agreement if the relationship is part of a BOT PPP project. The administration may terminate the agreement if the conditions for termination set out in the agreement occur, and the auditors from the Examination, Determination and Audit Commission may suspend or cancel the permission to operate. The administration can also apply to Turkish courts (or arbitration if it is provided for in the agreement) for remedies generally available under private law contracts.

34 What assets must port operators transfer to the relevant port authority on termination of a concession? Must port authorities pay any compensation for transferred assets?

Such requirements would be included in the terms of the PPP agreement, which is negotiated on a case-by-case basis.

Miscellaneous

35 Is a port operator that is to construct or operate a port in your jurisdiction permitted (or required) to do so via a special purpose vehicle (SPV)? Must it be incorporated in your jurisdiction?

As per Council of Ministers' Decision No. 2011/1,807, article 17, it is required that a private entity that has won a bid to operate or construct a port establish a Turkish joint-stock company SPV after it has been selected for the job. The equity capital ratio of the SPV may not be less than 20 per cent of the amount that will be used for the investment. As an exception to this SPV formation requirement, if a Turkish public entity owns more than 51 per cent of the shares of the company, it is not required to establish an SPV.

36 Are ownership interests in the port operator freely transferable?

As per Council of Ministers' Decision No. 2011/1,807, article 27, a private company may transfer its rights and obligations to another company subject to the same agreement conditions. The new company must abide by the procedures and satisfy the requirements of Council of Minister's Decision No. 2011/1,807. The approval of the relevant administration and signature of the related minister are required for the transfer to take place.

37 Can the port operator grant security over its rights under the PPP agreement to its project financing banks? Does a port authority in your jurisdiction typically agree to enter into direct agreements with the project financing banks and, if so, what are the key terms?

With the approval of the relevant authority, the port operator can grant such security. In practice, some agreements include share pledges granting step-in rights to the financing banks.

There are no examples of regulatory authorities entering into a direct agreement with project financing banks.

38 In what circumstances may agreements to construct or operate a port facility be varied or terminated?

As per Council of Ministers' Decision No. 2011/1,807, an agreement may be terminated by the relevant administration upon the private entity failing to fulfil its obligations, breaching the agreement, going into bankruptcy, entering into a composition with creditors or becoming insolvent. Further, as per Council of Ministers' Decision No. 2011/1,807, if the private entity changes the amount of its capital during the establishment period without the permission of the administration, the agreement may be terminated by the administration.

TURUNÇ

Esin Çamlıbel Grace Maral Burnett

Teşvikiye Caddesi 19/11 Teşvikiye 34365 Istanbul Turkey

ecamlibel@turunc.av.tr gburnett@turunc.av.tr

Tel: +90 212 259 45 36 Fax: +90 212 259 45 38 www.turunc.av.tr TURKEY TURUNÇ

39 What remedies are available to a government or port authority for contractual breach by a port operator?

The administration may terminate the agreement within the scope of Council of Ministers' Decision No. 2011/1,807 if conditions triggering termination as set forth in the agreement occur. In the event of a breach, it is possible to apply to Turkish courts, and if it is provided for in the agreement, it is possible to start an arbitration process.

40 Must all port PPP agreements be governed by the laws of your jurisdiction?

As per Council of Ministers' Decision No. 2011/1,807, disputes may only be resolved by Turkish courts or, if specifically provided for in the agreement, through arbitration. If arbitration is provided for in the agreement, it is compulsory that the substantive law applicable to the arbitration proceedings be Turkish law.

41 How are disputes between the government or port authority and the port operator customarily settled?

Such disputes are technically considered to be private law matters, but as discussed in question 40, they can be resolved only by Turkish courts or arbitration.

Getting the Deal Through

Acquisition Finance Advertising & Marketing

Agribusiness Air Transport

Anti-Corruption Regulation Anti-Money Laundering

Appeals Arbitration Asset Recovery Automotive

Aviation Finance & Leasing

Aviation Liability
Banking Regulation
Cartel Regulation
Class Actions
Cloud Computing
Commercial Contracts
Competition Compliance
Complex Commercial Litigation

Construction Copyright

Corporate Governance Corporate Immigration

Cybersecurity

Data Protection & Privacy
Debt Capital Markets
Dispute Resolution
Distribution & Agency
Domains & Domain Names

Dominance e-Commerce Electricity Regulation Energy Disputes Enforcement of Foreign Judgments
Environment & Climate Regulation

Equity Derivatives

Executive Compensation & Employee Benefits

Financial Services Litigation

Fintech

Foreign Investment Review

Franchise

Fund Management Gas Regulation

Government Investigations

Healthcare Enforcement & Litigation

High-Yield Debt Initial Public Offerings Insurance & Reinsurance Insurance Litigation

Intellectual Property & Antitrust Investment Treaty Arbitration Islamic Finance & Markets Labour & Employment

Legal Privilege & Professional Secrecy

Licensing Life Sciences

Loans & Secured Financing

Mediation Merger Control Mergers & Acquisitions

Mining
Oil Regulation
Outsourcing
Patents

Pensions & Retirement Plans Pharmaceutical Antitrust Ports & Terminals

Private Antitrust Litigation

Private Banking & Wealth Management

Private Client
Private Equity
Private M&A
Product Liability
Product Recall
Project Finance

Public-Private Partnerships

Public Procurement
Real Estate
Real Estate M&A
Renewable Energy
Restructuring & Insolvency

Right of Publicity

Risk & Compliance Management

Securities Finance Securities Litigation

Shareholder Activism & Engagement

Ship Finance Shipbuilding Shipping State Aid

Structured Finance & Securitisation

Tax Controversy

Tax on Inbound Investment

Telecoms & Media Trade & Customs Trademarks Transfer Pricing Vertical Agreements

Also available digitally



Online

www.gettingthedealthrough.com



Ports & Terminals

ISSN 2397-0316







Strategic Research Sponsor of the

ABA Section of International Law